## APPENDIX 6

## PREDICTED INCOME AND COSTS

| FULL COST RECOVERY OPTION | expected <br> $\mathbf{2 0 1 2 / 1 3}$ <br> Number |
| :--- | :---: | :---: |
| New plate (Hackney) | 258 |
| New plate (Private) | 94 |
| Private Hire Operator (1 vehicle) | 12 |
| Private Hire Operator (2 -5 vehicles) | 3 |
| Private Hire Operator (over 5 vehicles) | 3 |
| New Dual Driver Badge | 20 |
| Dual Driver Badge (3 year renewal) | 175 |
| Change of Proprietor of vehicle | 10 |
| Change of vehicle with plate (3 mth) | 5 |
| Change of vehicle with plate (6 mth) | 5 |
| Change of vehicle with plate (9 mth) | 5 |
| Certificate of Readiness | 3 |
| Application for Temporary Insurance | 20 |
| Application Variation Std Conditions | 6 |
| Total Significant Transactions | $\mathbf{6 1 9}$ |


|  | Proposal to Committee: To recover £25k |  |  |
| :---: | :---: | :---: | :---: |
| Projected |  |  | Extra Income over |
| income | Proposed Fee | Extra Income | remaining 10 months |
| 61662 | 285 | 11868 | 9890 |
| 22466 | 285 | 4324 | 3603 |
| 968 | 110 | 315 | 263 |
| 413 | 170 | 153 | 128 |
| 561 | 233 | 138 | 115 |
| 4120 | 320 | 2280 | 1900 |
| 27527 | 185 | 4909 | 4091 |
| 670 | 97 | 300 | 250 |
| 1085 | 230 | 65 | 54 |
| 775 | 170 | 75 | 63 |
| 440 | 100 | 60 | 50 |
| 435 | 190 | 135 | 113 |
| 2700 | 142 | 140 | 117 |
| 918 | 160 | 42 | 35 |
|  |  | $\mathbf{2 4 8 0 5}$ | $\mathbf{2 0 6 7 1}$ |
|  | Shortfall of $£$ | 3,913 | 8047 |


| Taxi Licensing C05027 | Annual Budget 2012/13 |
| :---: | :---: |
| Total C05027 Expenditure | 106,073 |
| Total Above Line Expenditure | 106,073 |
| Total Support Service Costs | 33,151 |
| EHTS Management costs plus recharges | 7200 |
| EHTS Business Support Costs \& recharges | 12294 |
| Total Below Line Expenditure | 52,645 |
| TRUE TOTAL EXPENDITURE | 158,718 |
| Expected Income for EHTS in 2012/13 | 130,000 |
| Extra Income needed for cost neutral in 2012/13 | 28,718 |

## TOTAL EXPENDITURE AND SUPPORT SERVICE COSTS

Analysis of Taxi Income and Expenditure

|  | 2010/11 Actual | Notes | 2011/12 <br> Actual | Notes | $2012 / 13$ <br> Budget | Notes | $\begin{gathered} 2012 / 13 \\ \text { Estimate } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income | $(161,732)$ |  | $(129,954)$ |  | $(158,480)$ |  | $(153,726)$ |
| Direct Pay Costs | 70,835 |  | 54,800 | Maternity Leave cover not charged | 66,888 | Salaries / NI Contributions / Employers pension contributions | 66,888 |
| Other Pay Costs | 255 |  | 1,078 |  | 630 | Employee insurance \& CRB checks | 630 |
| Total Pay Costs | 71,090 |  | 55,878 |  | 67,518 |  | 67,518 |
| Vehicle Costs | 21,890 |  | 22,902 | MOT testing | 22,800 |  | 22,800 |
| Equipment | 6,443 | plates / taxi roof signs Medical/legal/IT | 5,519 |  | 5,345 |  | 5,345 |
| Fees | 9,427 | licences | 9,918 | inc survey costs | 4,210 | Medical Fees | 4,210 |
| Non Staff CRB checks | 11,304 |  | 3,657 |  | 3,000 |  | 3,000 |
| Advertising | 830 | Statutory advertising | 1,195 |  | 1,300 |  | 1,300 |
| Phones | 43 | mobiles (land +£375) | 495 |  | 550 | Landline standard charge + mobile call charges | 550 |
| Stationery | 0 | not apportioned (£30) not apportioned | 176 |  | 250 |  | 250 |
| Postage | 0 | (£1120) | 1,142 |  | 650 |  | 650 |
| Printing | 525 |  | 897 |  | 450 | Poss budget under estimated | 450 |
| Total Non Pay Costs | 50,462 |  | 45,901 |  | 38,555 |  | 38,555 |
| Net before Overheads | $(40,180)$ |  | $(28,175)$ |  | $(52,407)$ |  | $(47,653)$ |
| Revenues recharge | 7,577 |  | 5,611 |  | 5,611 | Revenues dept allocated by No MI slips processed | 5,611 |
| Purchase recharge | 47 |  | 51 |  | 51 | Number purchase invoices processed | 51 |
| Debtors recharge | 0 |  | 16 |  | 16 | Number sales invoices raised | 16 |
| HR and training recharge | 3,429 |  | 990 |  | 990 | Charge @ cost per person Cost per desk for cost of building | 990 |
| Accommodation recharge | 7,502 |  | 2,798 |  | 2,798 | occupied | 2,798 |


| Contact Centre recharge | 0 | inc in Cust svcs | 608 | 608 | Charge @ cost per person | 608 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Finance recharge | 0 | not apportioned | 2,227 | 2,227 | Proportion time spent | 2,227 |
| Legal recharge | 1,772 |  | 1,567 | 1,567 | Proportion time spent | 1,567 |
| Diversity recharge | 0 | inc in HR | 430 | 430 | Charge @ cost per person | 430 |
| Recruitment charge | 0 | nil recruitment | 789 | 789 | Cost per person recruited | 789 |
| Procurement Recharge | 1,878 |  | 1,597 | 1,597 | Charge @ cost per person | 1,597 |
| Customer Services recharge | 25,082 |  | 11,042 | 11,042 | Est @ $25 \%$ of total charge to licensing actual income ratio taxi / general 35/65\% | 11,042 |
| ICT rechnology support recharge | 9,557 |  | 4,355 | 4,355 | Cost per person for ICT support service inc licence costs etc | 4,355 |
| Comms and Web recharge | 1,406 |  | 1,070 | 1,070 | Charge @ cost per person | 1,070 |
| Total Corporate recharges | 58,250 |  | 33,151 | 33,151 |  | 33,151 |
| Total before service charges | 18,070 |  | 4,976 | $(19,256)$ |  | $(14,502)$ |
| Business Support | 9,744 |  | 9,744 | 9,919 | 0.5 FTE | 9,919 |
| Business Support recharges |  |  | 2,375 | 2,375 | Cost pp charges only x0.5 FTE | 2,375 |
| Management Time | 4,617 | MW only not AD | 6,546 | 6,725 | 10\% of MW salary | 6,725 |
| Management Time recharges |  |  | 475 | 475 | Cost pp charges only x0.1 FTE | 475 |
| Service Overheads | 14,361 |  | 19,140 | 19,494 |  | 19,494 |
| Total Overheads | 72,611 |  | 52,291 | 52,645 |  | 52,645 |
| Net Cost | 32,431 |  | 24,116 | 238 |  | 4,992 |

